- 1					
1	Lori E. Andrus (SBN# 205816)				
2	lori@andrusanderson.com ANDRUS ANDERSON LLP				
3	155 Montgomery Street, Suite 900 San Francisco, CA 94104	Electronically FILED by			
4	Tel: (415) 986-1400 Fax: (415) 986-1474	Superior Court of California, County of Los Angeles			
	Joseph M. Sellers (admitted pro hac vice)	7/15/2025 1:40 PM David W. Slayton,			
5	jsellers@cohenmilstein.com Christine E. Webber (admitted pro hac vice)	Executive Officer/Clerk of Court, By K. Valenzuela, Deputy Clerk			
6	cwebber@cohenmilstein.com Phoebe Wolfe (admitted pro hac vice)				
7	pwolfe@cohenmilstein.com COHEN MILSTEIN SELLERS & TOLL PLLC				
8	1100 New York Ave. NW, Fifth Floor				
9	Washington, DC 20005 Tel: (202) 408-4600 Fax: (202) 408-4699				
10	James Kan (SBN 240749) jkan@dhkl.law				
11	Stephanie E. Tilden (SBN 341486) stilden@dhkl.law DARDARIAN HO KAN & LEE				
12					
13	155 Grand Avenue, Suite 900 Oakland, CA 94612				
14	Tel: (510) 763-9800 Fax: (510) 835-1417				
15	Attorneys for Plaintiffs, the Certified Class, and Aggrieved Employees				
16	[Additional Counsel of Record listed on the next page]				
17	SUPERIOR COURT OF THI	E STATE OF CALIFORNIA			
18	COUNTY OF L				
19	LARONDA RASMUSSEN, et al.,	Civil Case No.: 19STCV10974			
20	Plaintiffs,	CLASS ACTION			
21	vs.	ASSIGNED FOR ALL PURPOSES TO: Hon. Elihu M. Berle			
22	THE WALT DISNEY COMPANY, et al.,				
23	Defendants.	MEMORANDUM OF POINTS AND AUTHORITIES IN SUPPORT OF			
24		PLAINTIFFS' MOTION FOR FINAL APPROVAL OF CLASS AND			
25		REPRESENTATIVE ACTION			
26		SETTLEMENT			
27		Date: September 15, 2025 Time: 9:00 a.m.			
28		Location: Dept. 6			

1	Barry Goldstein, Of Counsel (SBN 141868) barry@goldsteinbrowne.com
2	Byron Goldstein (SBN 289306) byron@goldsteinbrowne.com
3	GOLDSTEIN BROWNE, PC
4	1111 Broadway 3rd Floor, Office 04-117 Oakland, CA 94607
5	Tel: (510) 584-9020
6	Attorneys for Plaintiffs, the Class, and Aggrieved Employees
7	
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	
26	
27	
28	

TABLE OF CONTENTS

					Page
$\begin{bmatrix} 2 \\ 3 \end{bmatrix}$ I.		INTRO	DUCTION		1
3 II.		RELE	ANT BACKGRO	OUND	2
5		A.	Litigation History	and Preliminary Approval	2
6		B.	The Settlement		4
7			1. Monetary	Relief	4
3			2. Non-Mone	etary Relief	6
			3. Class Defin	nition and Class Period	7
			4. Settlement	t Administrator and Administration Costs	7
			5. Tax Treatn	ment of Settlement Payments	7
			6. Scope of R	Release and Final Judgment	8
		C.	Notice Provided to	o the LWDA	8
-		D.	The Named Plaint Class Promotion C	tiffs' Separately Negotiated Settlement of Individual, Non- Claims.	9
5		E.	The Court-Approv Settlement Class N	ved Settlement Notice Was Successfully Distributed to Members.	9
	I.			GIVE FINAL APPROVAL TO THE SETTLEMENT REASONABLE, AND ADEQUATE	10
3		A.	The Two-Step Ap	proval Process	10
·		B.	The Settlement M	erits a Final Finding of Reasonableness.	10
				, Delay, and Expenses Plaintiffs and the Class Would Face ttlement Are Substantial.	11
				f Significant Litigation Risks, the Settlement Provides	
				e Compensation for Settlement Class Members' Damages and al Non-Monetary Relief	13
			a. The Set	e Settlement Provides Significant Compensation for ttlement Class Members' Damages.	13
			b. The	e Settlement's Non-Monetary Terms Also Benefit the Class	15
			3. The Settler	ment Is the Result of Arm's-Length, Informed Negotiation	15
·				s of Experienced Counsel Support the Reasonableness of the	1.6
3			Settlement		16

- 1				
1			5. Notice Was Distributed to the Class in Accordance with Due Process Requirements.	16
2			6. Reaction of the Class to Date	
3		~		1 /
4		C.	The Settlement Is Presumptively Fair Because It Is the Result of Non-Collusive, Arm's-Length, and Informed Negotiations by Experienced Counsel	18
5		D.	Settlement of Penalties under the Private Attorneys General Act of 2004 is Reasonable	18
6		E.	The Requested Settlement Administrator Costs Are Reasonable	20
7	IV.	СЕРТ	TFICATION OF THE FEHA CLAIM FOR SETTLEMENT PURPOSES IS	
8	IV.		OPRIATE	20
9	V.	CON	CLUSION	21
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				
26				
27				
20				

TABLE OF AUTHORITIES

2	
3	Page(s)
4	State Cases
5	7-Eleven Owners for Fair Franchising v. Southland Corp., 85 Cal. App. 4th 1135 (2000)17
6 7	Amaral v. Cintas Corp. No. 2, 163 Cal. App. 4th 1157 (2008)
8	Bartoni v. Am. Med. Response W., No. RG08382130, 2019 WL 12265864 (Alameda Cnty. Super. Ct. Sept. 13, 2019)
9 10	Bell v. Farmers Ins. Exch., 135 Cal. App. 4th 1138 (2006)
11 12	Carrington v. Starbucks Corp., 30 Cal. App. 5th 504 (2018)
13	Cellphone Term. Fee Cases, 180 Cal. App. 4th 1110 (2009). 10
15	Dela Cruz v. Addison Lee Inc., No. RG19021433, 2020 WL 9456675 (Alameda Cnty. Super. Ct. Dec. 16, 2020)
16 17	Diaz v. Grill Concepts Servs., Inc., 23 Cal. App. 5th 859 (2018)
18	Hernandez v. Restoration Hardware, Inc., 4 Cal. 5th 260 (2018)
20	Kullar v. Foot Locker Retail, Inc., 168 Cal. App. 4th 116 (2008)
21 22	Munoz v. BCI Coca-Cola Bottling Co. of L.A., 186 Cal. App. 4th 399 (2010)
23	In re Sutter Health Uninsured Pricing Cases, 171 Cal. App. 4th 495 (2009)10
24 25	Wershba v. Apple Computer, Inc., 91 Cal. App. 4th 224 (2001)
26	Federal Cases
27 28	Garner v. State Farm Mut. Auto. Ins. Co., No. 4:08-cv-01365-CW, 2010 WL 1687832 (N.D. Cal. Apr. 22, 2010)

1 2	In re MagSafe Apple Power Adapter Litig., No. 5:09-cv-01911-EJC, 2015 WL 428105 (N.D. Cal. Jan. 30, 2015)
3	Snow v. United Parcel Serv., Inc., No. 5:20-cv-00025-PSG-AFM, 2020 WL 1638250 (C.D. Cal. Apr. 1, 2020)
4	Docketed Cases
56	Alonzo v. First Transit, No. BC433932 (L.A. Cnty. Super. Ct., June 10, 2016)
7 8	Ellis v. Google, LLC, No. CGC-17-561299 (San Francisco Cnty. Super. Ct. Oct. 25, 2022)
9	Jewett v. Oracle Am., Inc., No. 17-CIV-02669 (San Mateo Super. Ct. July 12, 2022)
10	Rodriguez v. Swissport N. Am., No. BC441173 (L.A. Cnty. Super. Ct. Apr. 11, 2017)
2	State Statutes
3	Bus. & Prof. Code § 17200, et seq
5	Cal. Gov. Code § 12900, et seq
6	Cal. Lab. Code § 201
7	§ 2032
8	§ 210, et seq
9	§ 1197.5, et seq
20	§ 2698, et seq
21	California Equal Pay Act
22	Fair Employment and Housing Act
23	
24	Private Attorneys General Act
25	Unfair Competition Law
26	
27	
28	

Rules Cal. Rule of Court

I. <u>INTRODUCTION</u>

Plaintiffs LaRonda Rasmussen, Karen Moore, Virginia Eady-Marshall, Enny Joo, Rebecca Train, Nancy Dolan, Anabel Pareja Sinn, Dawn Johnson, and Chelsea Buckley, f.k.a. Chelsea Hanke (collectively "Plaintiffs") seek final approval of a class action and representative action settlement covering allegations of class pay discrimination and derivative claims, including under the Private Attorneys General Act ("PAGA"), against Defendants The Walt Disney Company, *et al.* (collectively "Defendants"). ¹

The proposed Settlement resolves the claims in the case by: (1) creating a non-reversionary, checks-mailed monetary fund of \$43.25 million; and (2) providing non-monetary relief, including the retention of an Industrial/Organizational psychologist to provide training on best practices for organizing jobs within Defendants' job architecture as well as an outside labor economist to perform pay equity analysis of the class positions for the next three years.

The Court granted preliminary approval of the Settlement on May 20, 2025, after finding that "the proposed Settlement is the product of informed, non-collusive, and arm's-length negotiations" and that "the proposed Settlement [was] within the range of possible approval as fair, reasonable, and adequate, such that notice should be given to the class." Order Granting Preliminary Approval of Class Action Settlement ("Prelim. Approval Order") 2 (¶ 3). Notice was sent to 15,241 Settlement Class Members on June 17, 2025. Decl. of William Argueta Re Notice & Claims Admin. ("Argueta Decl.") ¶ 8, filed herewith. Notice included each Settlement Class Member's gross estimated settlement payment and information on how it was calculated. *Id.* ¶ 13. Notice also identified those Settlement Class Members eligible for a share of the PAGA settlement amount, and listed their estimated PAGA Payment. *Id.* The reaction of the class thus far has been positive, with only 0.30% of Settlement Class Members opting out and no objections, which supports final approval. Kan Final

¹ The Settlement is attached as Ex. 1 the Declaration of James Kan in Support of (1) Plaintiffs' Motion for Final Approval of Class & Representative Action Settlement and (2) Plaintiffs' Motion for Reasonable Attorneys' Fees, Costs, and Service Awards ("Kan Final Decl."), filed herewith.

² Due to delays in finalizing and printing the Settlement Notices, the Settlement Administrator distributed notice on June 17, 2025, as opposed to June 13, 2025 under the Court's Preliminary Approval Order. The notice period and all response deadlines were extended accordingly. Jt. Notice to the Ct. Re: Distribution of Settlement Notice, filed June 13, 2025.

Decl. ¶ 8. The deadline to opt out is August 16, 2025. By September 2, 2025, the Court will receive a report from the Settlement Administrator on the outcome of the Notice distribution and the Parties' written responses to any objections filed by Settlement Class Members. *Id.* ¶ 9.

Plaintiffs request the Court to grant final approval of the proposed Settlement, including the Settlement amount and the plan for allocation and distribution of Settlement funds. Plaintiffs are concurrently filing a motion for approval of attorneys' fees and costs and service awards to the Named Plaintiffs.

II. RELEVANT BACKGROUND

A. <u>Litigation History and Preliminary Approval</u>

Plaintiffs and the certified and Settlement Classes are current and former female employees of Defendants, who worked in California and in certain salaried, full-time, non-union positions below the level of Vice President since April 1, 2015.

Plaintiffs filed their initial complaint on April 2, 2019 and the operative Corrected Fourth Amended Complaint on April 15, 2021. Plaintiffs allege class claims for: (1) violations of the California Equal Pay Act ("EPA"), Cal. Lab. Code § 1197.5, et seq.; (2) sex/gender discrimination in violation of the California Fair Employment and Housing Act ("FEHA"), Cal. Gov. Code § 12900, et seq.; (3) failure to pay all wages due to discharged and quitting employes in violation of Cal. Lab. Code § 201-203, 210, et seq.; (4) violation of California Labor Code § 232; (5) violation of California's Unfair Competition Laws ("UCL"), Bus. & Prof. Code § 17200, et seq.; and (6) penalties under the Labor Code Private PAGA, Cal. Lab. Code § 2698, et seq. The operative Complaint also alleges individual promotion denial claims on behalf of Named Plaintiffs.

On December 8, 2023, the Court certified an EPA class but declined to certify Plaintiffs' FEHA pay discrimination claims. Statement of Decision Granting in Part and Denying in Part Pls.' Mot. for Class Cert. ("Class Cert. Order") at 2, 14, Jan. 30, 2024. The Court also certified Plaintiffs' derivative claims under the UCL and Labor Code section 203. *Id*.

³ Plaintiffs only sought to certify pay discrimination claims under FEHA.

⁴ Plaintiffs did not move to certify this claim.

Over the past six years, the Parties have engaged in extensive litigation, including completing pre-certification discovery, submitting expert reports in relation to class certification briefing, fully briefing class certification, obtaining an order certifying the EPA class along with derivative claims, distributing class notice of the certification order, and commencing merits discovery and preparing trial expert witness work. Class discovery included four experts and related reports and depositions, depositions of Defendants' Persons Most Qualified (a total of 22 individual witnesses, including one witness who was both a named and PMQ witness), depositions of the nine Named Plaintiffs, and depositions of both Parties' experts. The Parties each served and responded to multiple sets of interrogatories (both form and special). Defendants made 84 document productions, totaling 44,051 pages, and produced voluminous payroll and human resources data. Following class certification, the Parties engaged in additional substantial discovery on the merits on the certified claims. Plaintiffs deposed four witnesses and served additional document requests and interrogatories. Defendants made 27 additional document productions containing 38,878 pages, and provided updated payroll and human resources data. Andrus Decl. in Supp. of Pls' Mot. for Prelim. Approval of Class & Representative Action Settlement ("Andrus Prelim. Decl.") ¶¶ 5-9, Nov. 25, 2024; Kan Final Decl. ¶ 31.

The Parties previously engaged in three mediation sessions on August 18, 2022, September 27, 2022, and October 4, 2023, but were unable to reach a resolution in this case at those times. Following partial class certification and additional merits discovery, the Parties agreed to a fourth mediation session with mediator Hunter Hughes, a skilled mediator with experience mediating class-wide pay discrimination cases. In advance of the mediation, the Parties submitted pre-mediation statements, separately consulted with the mediator, and had a joint pre-mediation session with the mediator by Zoom. The Parties then held an in-person mediation session with Mr. Hughes on July 12, 2024. After that full-day, in-person mediation session, the Parties did not yet agree upon the material terms to a settlement. Instead, Mr. Hughes subsequently provided a mediator's proposal that the Parties eventually accepted. The mediation was followed by continued discussions between the Parties over the following four months to resolve additional material terms of the settlement, and the Parties were able to reach a formal, written settlement. Andrus Prelim. Decl. ¶¶ 10-14; Suppl. Webber Decl. in Supp. of Pls.' Mot. for Prelim Approval ("Suppl. Webber Decl.") ¶¶ 3-4, 7, Feb. 10, 2025.

On November 25, 2024, Plaintiffs moved for Preliminary Approval. Per the Court's request, Plaintiffs submitted supplemental briefing on the issue of whether Plaintiffs' Individual Settlements create a potential conflict of interest between the Plaintiffs and the Classes. See Suppl. Mem. of P. & A. in Supp. of Pls' Mot. for Prelim. Approval of Class & Rep. Action Settlement ("Suppl. Prelim. Approval MPA"), filed Feb. 10, 2025; Suppl. Webber Decl. In line with the Court's orders, the Parties also modified the proposed Class Settlement and Class Notice such that (1) the releases do not take effect until the settlement is fully funded, see Settlement Agreement ¶¶ 26, 75, 76; (2) payments to Settlement Class Members will be made before any distributions are made for Class Counsel's fees or expenses, the PAGA Payment to the LWDA, Service Awards, or the Settlement Administrator's costs, see id. ¶ 85; (3) the deadline for written objections is extended to 60 days after notice is disseminated, see id. ¶ 65; (4) the deadline for opt-outs is extended to 60 days after notice is disseminated, see id. ¶ 66; and (5) Plaintiffs will move for final approval within 30 days after notice is distributed to the Classes, see id. ¶ 69. The Parties also modified the class notice per the Court's orders, including disclosing additional information relating to the individual Named Plaintiffs' non-class claim settlement agreements with Defendants. Second Suppl. Kan Decl. in Supp. of Pls.' Mot. for Prelim. Approval of Class & Rep. Action Settlement ("Second Suppl. Kan Decl.") ¶¶ 1-2, & Ex. 1, April 11, 2025.

On May 20, 2025, the Court granted preliminary approval. The Court's Order preliminarily approved the proposed Settlement, confirmed the definition of the EPA Class, provisionally certified the FEHA Class, approved CPT Group as Settlement Administrator, approved the form of class Notice, and set September 15, 2025 at 9:00 a.m. for the Final Approval Hearing. Prelim. Approval Order 3-5.

B. The Settlement

1. Monetary Relief

Defendants have agreed to pay a Total Settlement Amount of \$43.25 million, which includes all settlement payments to the over 15,000 eligible Settlement Class Members,⁵ class administration

28

22

23

24

25

²⁷

⁵ Based on records Plaintiffs had at the time of preliminary approval, Plaintiffs estimated a class size of over 14,000 members and asked for a bid for a class of 15,000 members. Kan Prelim Decl. Ex. 4 (CPT bid). After receiving updated payroll information from Defendants after Preliminary Approval,

costs, attorneys' fees and costs, service awards to the Named Plaintiffs, and a \$375,000 PAGA fund (before deducting 1/3 for attorneys' fees and with 75% of the net amount to be paid to the State of California). Settlement Agreement ¶ 50. Defendants will separately pay for their share of payroll taxes. *Id.* ¶ 98. No funds will revert back to Defendants. *Id.* ¶ 50.

The Net Settlement Fund, which consists of the amount remaining of the Total Settlement Amount after deductions for court-approved attorneys' fees and costs, the PAGA Payment, settlement administration expenses, and service awards, will be allocated and distributed based on the Plan of Allocation to each Settlement Class Member who has not opted out of the Settlement Classes. *Id.*¶¶ 35, 88 & Ex. B. Under the Plan of Allocation, Plaintiffs' labor economist has and will use substantially the same statistical model presented at class certification, which calculated a 0.58% EPA Class pay shortfall and a 2.01% FEHA settlement class pay shortfall (both of which Defendants dispute), subject to appropriate discounts, to calculate proportional shares for Participating Settlement Class Members. Settlement Ex. B. Participating Settlement Class Members will each receive a minimum payment of \$200. *Id.* Ex. B.

The PAGA Payment, after deduction of approved attorneys' fees and costs, shall be allocated as follows: 75% of the net PAGA Payment to be paid to the LWDA and 25% of the remainder to be paid to all PAGA Group Members on a per person basis, whether or not they have opted out of the Settlement or action. *Id.* ¶ 92.

Estimates of each Settlement Class Members' gross settlement amounts and PAGA award were included with Notice mailed on June 17, 2025. Argueta Decl. ¶ 13.

Subject to Court approval, the Settlement allocates the following amounts to be deducted from the Gross Settlement Amount: \$250,000 for distribution to resolve the PAGA Claims; requested Service Awards of \$10,000 for each of the nine Named Plaintiffs as proposed or confirmed Class Representatives, totaling \$90,000 (for LaRonda Rasmussen, Karen Moore, Virginia Eady-Marshall, Enny Joo, Rebecca Train, Nancy Dolan, Anabel Pareja Sinn, Dawn Johnson, and Chelsea Buckley;

the settlement class size was determined to be 15,241. Kan Final Decl. ¶ 5.

attorneys' fees of up to one-third of the Total Settlement Amount;⁶ reimbursement of litigation costs and expenses advanced by Class Counsel not to exceed \$1.8 million; and Settlement Administrator costs. Settlement Agreement ¶¶ 35, 88, 92, 93, 103.

Settlement Payments will be mailed to all participating Settlement Class Members (unless they submit a valid request for exclusion, in which case only their PAGA payment will be sent). Settlement Class Members will have 180 days from the initial mailing of payments to negotiate their checks. Settlement Agreement ¶ 100. Any funds that remain uncashed after the 180-day void date will be transferred the California State Controller's Office and held in the respective Settlement Class Members' names in the Unclaimed Property Fund. *Id.* ¶ 102.

2. Non-Monetary Relief

Defendants have agreed to implement several meaningful components of non-monetary relief. First, Defendants have agreed to retain or continue to retain an outside labor economist to conduct privileged pay equity analyses over the next three years to identify whether any potentially statistically significant pay differences exist. If they do, Defendants will take appropriate steps to address the pay differential. Defendants will report to Class Counsel regarding the completion of annual pay equity analyses and action taken to address any pay differential found. Second, Defendants will work with an Industrial-Organizational psychologist to provide training to Defendants' Compensation personnel involved in organizing jobs within Defendants' job architecture on best practices for benchmarking jobs to external market data and organizing jobs within Defendants' job architecture. And finally, if Defendants begin using performance ratings in annual evaluation processes in either 2025 or 2026 and plan to use ratings as a control in their annual pay equity analyses above, Defendants will conduct a privileged analysis of the ratings to ensure there are no statistically significant gender disparities for the relevant population. *Id.* ¶ 79-81.

⁶ These fees will be inclusive of attorneys' fees for the PAGA Payment. In other words, the allocation for PAGA claims will be a gross amount of \$375,000 or net \$250,000 after deducting 1/3 for proposed attorneys' fees. The PAGA Payments will be made from \$250,000 net amount. Settlement Agreement ¶ 92; Kan Prelim. Decl. ¶ 8.

22 | 23 |

- ' |

3. Class Definition and Class Period

The Class Period is April 1, 2015 through December 28, 2024. This Settlement includes the already certified EPA Class and a proposed FEHA Settlement Class. Settlement Agreement ¶¶ 48, 27, 30.

The EPA Class is defined as:

Women who have been or will be employed by a Disney-Related Company in California, between April 1, 2015 and December 28, 2024, below the level of Vice President, and in a salaried, full-time, non-union position with a Job Level of B1-B4, T1-T4, TL, P1-P6, P2L-P5L, M1-M3, A1-5, E0, E1, or E1X assigned to a full job family that is not "other."

Id. ¶ 27. The FEHA Settlement Class is defined same as the EPA class but does not have the requirement of being assigned to a full job family that is not "other." Id. ¶ 30. Both Classes exclude: (a) individuals working in Hulu, ESPN, Pixar, 21st Century (Fox), FX, National Geographic, Bamtech, and ILM; (b) employees in the HR Compensation job family; (c) in-house employment counsel; (d) any paralegals and legal assistants involved in assisting with respect to this case; and (e) any judge to whom the case is assigned and immediate family members of such judge. Id. ¶¶ 27, 30.

4. Settlement Administrator and Administration Costs.

CPT Group was appointed as Settlement Administrator. Prelim. Approval Order 4 (¶ 6). The Settlement provides that the Settlement Administrator's fees and expenses will be paid out of the Total Settlement Amount. Settlement Agreement ¶ 88. CPT Group estimated its costs would be \$74,500. Kan Prelim. Decl. Ex. 4, Nov. 24, 2024. CPT Group will charge a total of \$77,000 for all costs associated with the administration of the settlement, including expected future administration tasks to bring this settlement to completion. Argueta Decl. ¶ 20. This includes all costs incurred to date in the amount of \$43,758.85, as well as estimated costs involved in completing the settlement, including mailing checks to Settlement Class Members and issuing appropriate tax forms, monitoring the award distribution, responding to inquiries, and reporting to the Court prior to a final compliance hearing. *Id*.

5. <u>Tax Treatment of Settlement Payments</u>

Under the Settlement Agreement, 40% of each Settlement Class Member Award shall be allocated to Form W-2 wages, and 60% to penalties, liquidated damages, interest, and other non-wages subject to Form 1099 reporting. *Id.* ¶ 89. Each PAGA Award shall be allocated as 100% penalties

subject to Form 1099 reporting. Id. ¶ 92. The Settlement Administrator will report or calculate from the Net Settlement Fund each Eligible Settlement Class Member's share of the settlement, employee taxes, deductions, contributions and other amounts required to be paid to government agencies and/or tax authorities, which amounts then shall be paid by the Class Administrator from the Settlement Fund. Id. ¶ 89. Defendants are responsible for payment of all employer payroll taxes. Id. ¶ 98.

6. Scope of Release and Final Judgment

The release contemplated by the proposed Settlement corresponds to the class and representative claims that were or could have been raised arising from or based on facts alleged in the Amended Complaint or the PAGA notices dated July 5, 2019, September 18, 2019, and November 21, 2024. *Id.* ¶¶ 75, 76; Kan Prelim. Decl. ¶ 19 & Ex. 3 (copy of Plaintiffs' November 21, 2024 amended LDWA Notice Letter).

Specifically the Settlement Class Release provides:

In consideration for their awarded Settlement Shares, as of the date the settlement becomes Effective, all Class Members who do not timely opt out will release all claims asserted or that could have been asserted on behalf of the Classes under the provisions of the Amended Complaint, including without limitation claims under the California EPA, gender-based FEHA pay discrimination claims, waiting time claims, PAGA claims, California Labor Code section 232 claims, California Labor Code section 210 claims, and UCL claims, based on the facts alleged in the Amended Complaint that occurred between April 1, 2015 and the date of Preliminary Approval. Such claims include claims for wages, statutory penalties, civil penalties, attorneys' fees and costs, interest, (the "Class Members' Released Claims").

Settlement Agreement ¶ 75.

All PAGA Group Members will release the PAGA Claims described herein and receive a portion of the PAGA Payment, regardless of whether they opt out of the Class. *Id.* ¶ 76.

C. Notice Provided to the LWDA

Plaintiffs have provided the LWDA with notice of the Settlement and the preliminary and final approval hearings. Kan Final Decl. ¶¶ 2, 14-15. On November 25, 2024, Plaintiffs notified the LWDA of the Settlement Agreement, as well as the date, time, and location of the January 10, 2025 preliminary approval hearing. Second Suppl. Kan Decl. ¶ 3. On March 17, 2025, Plaintiffs informed the LWDA of the Amended Settlement agreement and date, time, and location of the March 24, 2025 preliminary approval hearing. *Id.* ¶ 4. The Amended Settlement Agreement did not modify any of the

PAGA-related terms. *Id.* On April 10, 2025, Plaintiffs gave notice to the LWDA of the amended Class Notice, as well as the date, time, and location of the May 9, 2025 preliminary approval hearing. *Id.* ¶ 5. The Amended Notice also did not modify any of the PAGA-related terms. *Id.* Finally, on June 25, 2025, Plaintiffs notified the LWDA of the date, time, and location of the final approval hearing. Kan Final Decl. ¶ 15 & Ex. 2. As of July 14, 2025, the LWDA has neither opposed nor objected to the Settlement's PAGA allocation. *Id.* ¶ 16.

D. <u>The Named Plaintiffs' Separately Negotiated Settlement of Individual, Non-Class Promotion Claims.</u>

The nine Named Plaintiffs in this case negotiated separate agreements to settle their individual, non-class promotion claims. Settlement Agreement ¶ 3; Suppl. Webber Decl. Ex. 5 (compilation of all nine Named Plaintiffs' Settlement Agreements). The total amount of these separate agreements is \$1.16 million for Named Plaintiffs non-class claims, and \$583,333 for attorneys' fees. These totals, along with the range of the individual settlements were disclosed in the Class Notice. Argueta Decl. Ex. A (Settlement Notice 6).

E. The Court-Approved Settlement Notice Was Successfully Distributed to Settlement Class Members.

On June 17, 2025, CPT Group mailed Court-approved notice to Settlement Class Members, informing them of the deadline to mail an opt out form or objection and of the date of the final approval hearing. Argueta Decl. ¶ 8. The Notice also informed Settlement Class Members of their estimated Settlement Payment and estimated PAGA award. *Id.* ¶ 13.

Additionally, copies of the Notice were emailed to all Settlement Class Members for whom valid, known email addresses exist. *Id.* ¶ 8. The Settlement Administrator performed skip-tracing with respect to notices initially returned as undeliverable. *Id.* ¶¶ 11, 14.

In addition to direct notice, the Settlement Administrator published a website with information about the settlement, including a summary of key dates, such as the deadline to object or opt-out, contact information for the Settlement Administrator, and important court documents. *Id.* ¶ 10.

To date, no Settlement Class Members have objected and 46 requested exclusion from the settlement (0.30% of class). *Id.* ¶ 15; Kan Final Decl. ¶ 8.

III. THE COURT SHOULD GIVE FINAL APPROVAL TO THE SETTLEMENT BECAUSE IT IS FAIR, REASONABLE, AND ADEQUATE.

A. The Two-Step Approval Process

A class action settlement requires "approval of the court after [a] hearing." Cal. Rule of Court 3.769(a). Court approval is a two-step process: (1) the court undertakes a preliminary review of the fairness, reasonableness, and adequacy of the settlement, and (2) the court conducts a detailed review after notice has been distributed to Settlement Class Members for their comments or objections. *Id.* at 3.769(c)-(g); *Cellphone Term. Fee Cases*, 180 Cal. App. 4th 1110, 1118 (2009).

After notice of settlement has been distributed, then the court considers the extent of opt-outs, evaluates any objections, and makes a final determination whether to approve the settlement. Cal. Rule of Court 3.769(f), (g); *Cellphone Term. Fee Cases*, 180 Cal. App. 4th at 1118. In deciding whether a settlement is reasonable at the final fairness stage courts consider: (1) "the risk, expense, complexity and likely duration of further litigation, including the risk of maintaining class action status through trial;" (2) the strength of the plaintiff's case balanced against the settlement amount; (3) "the extent of discovery completed and the stage of the proceedings;" (4) "the experience and view of counsel" and (5) "the reaction of the class members to the proposed settlement." *Kullar v. Foot Locker Retail, Inc.*, 168 Cal. App. 4th 116, 128 (2008) (quoting *Dunk v. Ford Motor Co.*, 48 Cal. App. 4th 1794, 1801 (1996)).

The trial court has broad discretion in determining whether a settlement is fair. See In re Sutter Health Uninsured Pricing Cases, 171 Cal. App. 4th 495, 504-05 (2009). A "presumption of fairness" exists when: (1) a settlement is reached through arm's length bargaining; (2) investigation and discovery are sufficient to allow counsel and the Court to act intelligently; (3) counsel is experienced in similar litigation; and (4) the percentage of objectors is small. Wershba v. Apple Computer, Inc., 91 Cal. App. 4th 224, 245 (2001) (internal citation omitted) (disapproved of on another ground by Hernandez v. Restoration Hardware, Inc., 4 Cal. 5th 260, 269 (2018)).

B. The Settlement Merits a Final Finding of Reasonableness.

In granting preliminary approval, the Court evaluated Plaintiffs' detailed briefing regarding the Settlement's fairness, reasonableness, and adequacy. The Court has already found that the Settlement

is the product of informed, non-collusive, and arm's-length negotiations and found the proposed Settlement to be within the range of possible approval as fair, reasonable, and adequate. Prelim. Approval Order 2 (¶ 3). Based on the lack of objections and low number of requests for exclusion to date (46 exclusion requests, representing 0.30% of the class), Plaintiffs do not anticipate that any future objections or the number of opt outs will change the evaluation of the settlement as fair, reasonable, and adequate. The Court should grant final approval of the Settlement.

1. The Risks, Delay, and Expenses Plaintiffs and the Class Would Face Absent Settlement Are Substantial.

As Plaintiffs described in detail at preliminary approval, the Settlement is reasonable when weighed against the risks, expense, and likely duration of continued litigation. While Plaintiffs are confident in the merits of their positions, they recognize the risks associated with moving forward to trial with their certified class claims and with pursuing certification of their FEHA claim on appeal.

As to the EPA claims, the Court's order certifying Plaintiffs' EPA claims indicates the relative strength of these claims. Still, significant risks remain related to decertification, loss on the merits at trial, or appeal. Kan Prelim. Decl. ¶ 26(a). At class certification, the Court acknowledged Defendants' arguments that the EPA class claims would be unmanageable at trial and ordered Plaintiffs to submit a detailed trial plan after merits discovery. Class Cert. Order 14; Minute Order, Feb. 9, 2024 (setting deadline for Plaintiffs to submit a trial plan). Defendants would likely challenge any trial plan presented by Plaintiffs based on their contention that the EPA claims are unmanageable. Thus it is uncertain if the Court would decertify the EPA class, and there is precedent for decertification of an EPA pay discrimination class based on manageability concerns. Kan Prelim. Decl. ¶ 26(a)

In addition, the EPA class faces risk on the merits. In granting class certification, the Court recognized that "[a]lthough Defendants have addressed some potential legal and factual shortcomings, most, if not all, can be resolved on a classwide basis." Class Cert. Order, 11. At trial, the factfinder could credit the opinions of Defendants' experts over those of Plaintiffs' experts, which could prevent

25

26

27

⁷ See Order Granting Oracle America, Inc's Second Motion for Decertification, Jewett v. Oracle Am., Inc., No. 17-CIV-02669 (San Mateo Super. Ct. July 12, 2022), Kan Final Decl. Ex. 14 (reversing grant of class certification of EPA pay discrimination claims based on concerns around trial plan unmanageability).

Plaintiffs from establishing their prima facie case or significantly reduce damages owed. Even if Plaintiffs win at trial, Settlement Class Members could have to wait years for any payment while Defendants pursue lengthy appeals. Kan Prelim. Decl. ¶ 26(a).

Plaintiffs' waiting time penalties and UCL claims are derivative to the certified EPA claims. Class Cert. Order, 11. In certifying these derivative claims, the Court did not address their merits. Plaintiffs anticipate that Defendants will challenge Plaintiffs' claim for waiting time penalties on the basis that Defendants did not willfully fail to pay wages when class members separated because they have a good faith dispute about whether unpaid wages were owed. *Diaz v. Grill Concepts Servs., Inc.*, 23 Cal. App. 5th 859, 868 (2018) (noting that "A good faith dispute can exist even if the employer's proffered defense is 'ultimately unsuccessful,' but not if the defense is also 'unsupported by any evidence, [is] unreasonable, or [is] presented in bad faith'"), quoting Cal. Code Regs., tit. 8, § 13520(a). If this good faith dispute argument is credited, Plaintiffs and the Class could recover no waiting time penalties. Kan Prelim. Decl. ¶ 26(b). Plaintiffs' UCL claims extend the statute of limitations, but any restitution under the UCL is derivative of the unpaid wages recovered under the EPA and FEHA. *Id*.

For Plaintiffs' class FEHA pay claims, the Court denied certification, which significantly undermines the strength of this claim. Prevailing on these claims would first require an appellate reversal of the Court's order denying certification. Despite Plaintiffs' confidence of success on appeal, they recognize the possibility that they may lose the appeal and recover nothing for these claims. Even if Plaintiffs prevail on appeal, the Class would face additional significant delay due to the pending appeal(s) (including the possibility that Defendants appeal an adverse appellate decision), issuance of the remittitur, the need to distribute notice to the FEHA class, time and resources to conduct merits discovery, motion practice regarding summary judgment or decertification, and finally conducting a trial on the FEHA class claims. Furthermore, the outcome of remanded class FEHA claims would not be without risk. As with Plaintiffs' EPA claims, Defendants would likely seek to decertify the FEHA claims based on alleged deficiencies in the trial plan Plaintiffs propose and the factfinder at trial could credit Defendants' experts or witnesses on the ultimate merits of the claim. If either of these scenarios occurred, Plaintiffs would recover nothing for their FEHA claims. Kan Prelim. Decl. ¶ 26(c).

Plaintiffs' representative PAGA claims face the same risks as Plaintiffs' EPA and waiting time claims as they are derivative of those Labor Code claims. The PAGA claims have the additional risks that penalties could be reduced for a variety of factors, which makes a sizeable award of penalties even more uncertain. *See* Cal. Lab. Code § 2699(e)(2); Kan Prelim. Decl. ¶¶ 26(e), 27(g); *see infra*, Section III.D.

If litigation is prolonged, Plaintiffs would incur significant additional expenses, including attorneys' fees and other litigation costs. These include, but are not limited to, the costs of expert reports for the merits stage, additional merits-stage depositions, and the significant costs of preparing for and litigating at trial. Such fees and costs would ultimately lower any class recovery connected with a future settlement. Kan Final Decl. ¶ 13.

2. <u>In Light of Significant Litigation Risks, the Settlement Provides Reasonable Compensation for Settlement Class Members' Damages and Meaningful Non-Monetary Relief.</u>

The amount of the settlement in light of the strength of the plaintiffs' case is the most important "reasonableness factor." *See Kullar*, 168 Cal. App. 4th at 130. This \$43.25 million, non-reversionary Settlement will provide Settlement Class Members with a substantial payment for their claims, as well as meaningful non-monetary relief for current and future women working for Defendants, without the risks, costs, and delays associated with continued litigation. The Court should reaffirm its finding that this settlement is "fair, reasonable, and adequate." Prelim. Approval Order 2.

a. <u>The Settlement Provides Significant Compensation for Settlement Class Members' Damages.</u>

CPT Group estimates that the average award is \$1,726 (net after deductions for settlement administration costs, service awards, and attorneys' fees and costs). Argueta Decl. ¶ 19. All Settlement Class Members are guaranteed a minimum award of at least \$200. *Id*.

The Settlement's monetary relief compares favorably with Class Counsel's calculations of the realistic exposure to Defendants on the class claims. Kan Prelim. Decl. ¶ 27. Plaintiffs' labor economist expert, Dr. Neumark, has calculated a class average pay shortfall of 0.58% for women in the EPA Class and 2.01% for women in the FEHA Settlement Class. *Id.* ¶ 27(a). Using these shortfalls, Dr. Neumark's statistical model estimates a maximum exposure for lost wages of \$153 million,

including \$24 million for the EPA claim and \$128 million for the FEHA claim. These figures increase to a maximum exposure of \$275 million (inclusive of interest at 10%, statutory penalties, and liquidated damages) with \$61 million for the EPA claim and \$179 million for the FEHA claim. *Id*. ¶ 27(b).8

As Plaintiffs explained during preliminary approval, the \$43.25 million Total Settlement Amount is roughly 15% of Plaintiffs' maximum assessment of recovery or 28% percent of alleged wage loss (without interest, liquidated damages, and statutory penalties). However, given the substantial litigation risks associated with Plaintiffs' uncertified FEHA claims, FEHA exposure is appropriately reduced to 25%. In that case, this Settlement represents roughly 31% of Plaintiffs' realistic maximum exposure or 76% of realistically recoverable alleged lost wages (excluding interest, liquidated damages, and statutory penalties. The \$43.25 million Total Settlement Amount also represents 70% of the total EPA claim exposure (including liquidated damages and interest) and 177% of lost wages for the certified EPA class. Kan Prelim. Decl. ¶¶ 27(c)-(d).

This percentage recovery is consistent with recently approved class settlements alleging similar California Equal Pay Act or pay discrimination claims. *See, e.g., Jewett v. Oracle Am. Inc.*, No. 17-CIV-02669 (San Mateo Cnty. Super. Ct. Oct. 16, 2024), Kan Final Decl. Ex. 6 (approving California Equal Pay Act class settlement where class recovery represented 7-8% of the Class EPA claim exposure or 19-21% of the EPA wage damages); *Ellis v. Google, LLC*, No. CGC-17-561299 (San Francisco Cnty. Super. Ct. Oct. 25, 2022), Kan Final Decl. Ex. 8 (approving of class California Equal Pay Act settlement where recovery represented 14% of maximum damages exposure or 21% of maximum exposure without interest or penalties).

Thus the Settlement provides substantial relief without the risks of continuing to litigate the certified EPA claims and uncertified FEHA claims.

prejudgment interest rate on unpaid wages).

⁸ The Parties agree that for taxation purposes, 40% of the settlement payment will be considered wages, and

because it mirrors Plaintiffs' EPA total damages exposure analysis for proportion of W-2 wages versus 1099

compensation (such as liquidated damages and 10% interest applicable under California law). Kan Prelim. Decl. ¶ 17, see Bell v. Farmers Ins. Exch., 135 Cal. App. 4th 1138, 1150 (2006) (affirming 10 percent

60% will be considered non-wage income. Settlement Agreement ¶ 89. This estimate is reasonable,

b. <u>The Settlement's Non-Monetary Terms Also Benefit the Class.</u>

The Settlement also provides non-monetary terms that will benefit current and future employees. Settlement Agreement ¶¶ 78-81. The non-monetary terms support Defendants' ongoing work related to classifying jobs and benchmarking compensation to the market, which are practices Plaintiffs discuss in this lawsuit. This relief is designed to further promote pay equity within Defendants' job architecture. Kan Prelim. Decl. ¶ 27(i).

Defendants will enact the non-monetary relief terms for three years, through 2027. Settlement Agreement ¶ 80. This 3-year term is appropriate because Plaintiffs' statistical expert found that the class pay disparity decreased for each year of data analyzed and Plaintiffs expect that the non-monetary terms will further promote pay equity. Kan Prelim. Decl. ¶ 11.

3. The Settlement Is the Result of Arm's-Length, Informed Negotiation.

The Court previously found that "the proposed Settlement is the product of informed, non-collusive, and arm's-length negotiations." Prelim. Approval Order 2 (¶ 3). That finding was based on this settlement being reached with the assistance of experienced mediator, Hunter Hughes, after three earlier attempts at mediation did not result in a settlement. Mr. Hughes has extensive experience resolving complex discrimination class actions. After a full day of mediation did not result in an agreement, Mr. Hughes later made a mediator's proposal that was accepted by both Parties several days later. *Kullar*, 168 Cal. App. 4th at 129 (In determining whether a settlement represents an arm's-length negotiation, courts give "considerable weight" to the "involvement of a neutral mediator."). The Parties spent an additional four months negotiating the details of the Settlement after the mediator's proposal was accepted. Andrus Prelim. Decl. ¶¶ 10-14.

The Parties were also well-informed prior to settlement. As detailed above (Section II.A), the Parties completed extensive class certification discovery prior to briefing class certification, and had completed a substantial amount of merits discovery in anticipation of summary judgment briefing and trial. *See* Andrus Prelim. Decl. ¶¶ 5-9. Plaintiffs obtained enough information to arrive at a reasonable estimate of Defendants' exposure and the risks associated with Plaintiffs' claims.

Prior to the Court's order granting preliminary approval, Plaintiffs fully briefed the issue of whether the independent individual settlements of non-class claims ("Individual Settlements") create a

potential conflict of interest between the Plaintiffs and the Classes. *See* Suppl. Prelim. Approval MPA. The Court considered this briefing before finding that the settlement was fair, reasonable, and adequate and conditionally approving the Plaintiffs as Settlement Class Representatives. Prelim. Approval Order 1-2. There is no conflict interest here because (1) the Individual Settlements release distinct, non-class promotion claims that are not covered or released by the class Settlement; (2) the Individual Settlement payments are proportionate to the value calculated for their individual promotion claims, just as the Class Settlement payments are proportionate to the calculated value of the class claims being released; (3) Plaintiffs did not receive any benefit at the expense of the Classes because Individual Settlement Payments were separately negotiated from the Class Settlement, are not contingent on approval of the Class Settlement, and are not being deducted from the class fund, and (4) the Plaintiffs, over six years of litigation, have vigorously represented the class to obtain a fair and reasonable class settlement. Suppl. Prelim. Approval MPA.

4. The Views of Experienced Counsel Support the Reasonableness of the Settlement.

Class Counsel has extensive experience in class action litigation as reflected by their appointment as Class Counsel by this Court. Class Cert. Order 12-13; Kan Prelim. Decl. ¶¶ 43-50; Andrus Prelim. Decl. ¶¶ 20-22; Webber Prelim. Decl. ¶¶ 3-6. Based on their experience, Class Counsel continue to believe that the Settlement is reasonable considering the litigation risks described above. Kan Final Decl. ¶ 11; Andrus Final Decl. ¶ 5; Webber Decl. in Supp. of Pls' Mot. for Final Approval of Class and Representative Action Settlement ("Webber Final Decl.") ¶ 5, filed herewith.

5. <u>Notice Was Distributed to the Class in Accordance with Due Process</u> Requirements.

As described above (Section II.E), the Settlement Administrator provided Settlement Class Members with notice of the settlement in accordance with the terms of the settlement and this Court's Order granting preliminary approval. On June 17, 2025, the Court-approved notice was sent by first class mail to 15,241 Settlement Class Members. Argueta Decl. ¶ 8. The Settlement Administrator also emailed copies of the Notice and published a settlement website and toll-free phone number. *Id.*

⁹ Rather than repeat the prior briefing, Plaintiffs hereby summarize its main points and incorporate it by reference.

To date, the notice has reached a high percentage of Settlement Class Members, which demonstrates that due process requirements were met. *See, e.g., Wershba*, 91 Cal. App. 4th at 251 (courts look to see "whether the notice has a reasonable chance of reaching a substantial number of the class members") (internal quotations and citation omitted); *In re MagSafe Apple Power Adapter Litig.*, No. 5:09-cv-01911-EJC, 2015 WL 428105, at *10 (N.D. Cal. Jan. 30, 2015) (granting final approval of consumer class action where notice reached 74% of the class). The Settlement Administrator performed skip-tracing with respect to notices initially returned as undeliverable. *Id.* As of the filing of this motion, 31 Notice Packets were returned as undeliverable, which indicates that Notice Packets were successfully sent to nearly 99% of Settlement Class Members. *See id.* ¶ 14. The Settlement Administrator has re-mailed 70 Notice Packets based on receiving a forwarding address, skip-trace efforts, and Settlement Class Member requests. *Id.* ¶ 14. Based on these efforts, and the fact that information about the Settlement was also provided by email and on the settlement website, the distribution of notice to the Settlement Class Members has been successful to date.

The notice informed Settlement Class Members of the terms of the settlement, provided them with estimates of their settlement award and PAGA award, and informed them of their option to participate, opt out, or object and the deadlines to do so. Argueta Decl. Ex. A. Additionally, the Notice informed class members that Class Counsel will seek attorneys' fees up to \$14,416,666.67, as well as up to \$1.8 million in litigation costs, and \$10,000 service awards for each of the nine Named Plaintiffs. *Id.* Class Counsel is submitting their motion for costs and attorneys' fees and service awards concurrently with this motion.¹⁰

6. Reaction of the Class to Date

The reaction of the Settlement Class thus far has been favorable with no objections and only 46 opt outs. The small opt out and objection rate strongly supports the reasonableness of the settlement. *See, e.g., 7-Eleven Owners for Fair Franchising v. Southland Corp.*, 85 Cal. App. 4th 1135, 1152-53 (2000) (class's reaction to proposed settlement was "overwhelmingly positive" where 80 out of 5,454

¹⁰ Plaintiffs will post their Memorandum of Points and Authorities in Support of Plaintiffs' Motion for Attorneys' Fees and Service Awards, as well as this Memorandum of Points and Authorities, to the settlement website within three days of filing both. Kan Final Decl. ¶ 10.

class members opted out and nine objected—a combined rate of 1.63%); *Garner v. State Farm Mut. Auto. Ins. Co.*, No. 4:08-cv-01365-CW, 2010 WL 1687832, at *15 (N.D. Cal. Apr. 22, 2010) (opt-out rate of only 0.4% was an "indication of the fairness of the Settlement").

The Settlement Administrator will submit a report including information on any additional opt outs or objections by September 2, 2025. Class counsel will also address any objections by that date.

C. <u>The Settlement Is Presumptively Fair Because It Is the Result of Non-Collusive, Arm's-Length, and Informed Negotiations by Experienced</u> Counsel.

As the Court found in granting Preliminary Approval (Prelim. Approval Order 2 (¶ 3)), the Settlement is presumptively fair because it was reached through arm's-length bargaining, was informed by sufficient investigation and discovery, and conducted by experienced counsel. *See Munoz v. BCI Coca-Cola Bottling Co. of L.A.*, 186 Cal. App. 4th 399, 408 (2010) (citing *Dunk*, 48 Cal. App. 4th at 1802). All these criteria remain satisfied and further demonstrate that the Settlement is fair and should be approved.

D. <u>Settlement of Penalties under the Private Attorneys General Act of 2004 Is Reasonable</u>

Given the risks described above associated with litigating the merits of Plaintiffs' claims, the Settlement's PAGA allocation is appropriate and should be approved. The Settlement creates a \$375,000 gross or \$250,000 net (after the 1/3 deduction of proposed attorney's fees) PAGA allocation. Of this allocation, after the deduction of attorney's fees, 75% will be distributed to the LWDA and 25% will be distributed to PAGA Group Members who worked during the PAGA period. 11 Plaintiffs have provided notice of the Settlement, including any amendments to the Settlement Agreement, and the dates of the preliminary and final approval hearings to the LWDA; to date, the LWDA has neither opposed nor objected to the Settlement's PAGA allocation. Second Suppl. Kan Decl. ¶¶ 3-5; Kan Final Decl. ¶¶ 14-16. Accordingly, the Court should approve the PAGA portion of the Settlement.

The estimated PAGA penalties in this case stem from Plaintiffs' EPA claims and alleged failure to pay all wages owed at separation. Plaintiffs estimate the maximum exposure on their PAGA claims is over \$190 million. Kan Prelim. Decl. ¶ 27(f).

¹¹ This is consistent with the recent 2024 amendments to PAGA that increased the percentage allocated to aggrieved employees.

However, Plaintiffs acknowledge that the likelihood of recovering that full penalty amount is low. Kan Prelim. Decl. ¶ 27(g). Courts have discretion to reduce the amount of PAGA penalties if the full award would be "unjust, arbitrary and oppressive, or confiscatory" under California Labor Code section 2699(e)(2). Courts have used their discretion to lower PAGA penalties where, for example, the class is already being compensated for Labor Code violations, or where a defendant made a good faith effort to comply with Labor Code requirements. *See, e.g., Carrington v. Starbucks Corp.*, 30 Cal. App. 5th 504, 529 (2018) (affirming the court's decision to reduce PAGA penalties).

Additionally, the Court may decline to apply penalties for "subsequent" violations after the initial violation may be awarded, or decline to impose multiple PAGA penalties for the same pay period when a statute is violated under different theories of liability (i.e. "stacking"). *See, e.g.*, *Amaral v. Cintas Corp. No. 2*, 163 Cal. App. 4th 1157, 1209 (2008) (applying PAGA penalties to initial violations but not to subsequent violations where the employer was not yet notified that they were violating the Labor Code); *Snow v. United Parcel Serv., Inc.*, No. 5:20-cv-00025-PSG-AFM, 2020 WL 1638250, at *3 (C.D. Cal. Apr. 1, 2020) (suggesting that plaintiffs may recover only a single penalty for each type of violation, regardless of how many provisions are being cited as having been violated).

The Settlement's gross PAGA allocation represents 0.87% of the maximum possible PAGA exposure, and the net PAGA allocation represents 0.58% of this maximum, which falls into the range of other cases involving both damages and PAGA penalties, including similar allocations approved by this Court. *See, e.g., Alonzo v. First Transit*, No. BC433932 (L.A. Cnty. Super. Ct., June 10, 2016) (E. Berle), Kan Final Decl. Ex. 9 (approving \$13,333.33 payment to LWDA out of \$2,000,000 settlement fund or 0.67%); *Dela Cruz v. Addison Lee Inc.*, No. RG19021433, 2020 WL 9456675 (Alameda Cnty. Super. Ct. Dec. 16, 2020) (approving \$7,125 payment to LWDA out of \$950,000 settlement fund or 0.75%); *Rodriguez v. Swissport N. Am.*, No. BC441173 (L.A. Cnty. Super. Ct. Apr. 11, 2017), Kan Final Decl. Ex. 10. (approving \$22,500 payment to LWDA in the out of \$4,9000,000 Total Settlement Amount or 0.45%); *Bartoni v. Am. Med. Response W.*, No. RG08382130, 2019 WL 12265864 (Alameda Cnty. Super. Ct. Sept. 13, 2019) (approving \$100,000 LWDA payment out of \$17,000,000 settlement fund or 0.58%).

4 | 5 | K | 6 | F | 7 | S | 8 | e | 9 | k | 10 | 2 | 11 | 0 | 12 | 2 | 2

The Court should grant final approval of the Settlement's PAGA allocation because it is fair, adequate, and reasonable.

E. The Requested Settlement Administrator Costs Are Reasonable.

Plaintiffs also seek approval of the requested Settlement Administrator's Costs of \$77,000.¹²
Kan Final Decl. ¶ 18; Argueta Decl. ¶ 20. The Settlement provides that Settlement Administrator
Expenses will be deducted from the Total Settlement Amount (Settlement Agreement ¶ 50).
Settlement Administration expenses include mailing notice to over 15,000 Settlement Class Members,
emailing all class members with a valid, known email address, maintaining a settlement website,
keeping track of opt outs and objections, and mailing final settlement checks. Argueta Decl. ¶¶ 8-12,
20. Given the time and expense required to administer a settlement of this scale and its prior estimate
of administration costs for this case, the requested administration costs are reasonable. Argueta Decl. ¶
20; Kan Final Decl. ¶ 18.

Class Notice informed the class that the estimated costs of administering the Settlement would be approximately \$100,000. Settlement Notice 5, Argueta Decl. Ex. A. As of the filing of this motion, no Settlement Class Member has objected to the requested Settlement Administration Fees.

IV. <u>CERTIFICATION OF THE FEHA CLAIM FOR SETTLEMENT PURPOSES IS APPROPRIATE.</u>

The Court has already certified Plaintiffs' class EPA claims and derivative UCL and waiting time penalty claims. Class Cert. Order 14. During preliminary approval, Plaintiffs set forth in detail the reasons why certification of the FEHA claim for settlement purposes only was appropriate, and the Court provisionally certified the FEHA claim. *See* Mem. of P. & A. in Supp. of Pls.' Mot. for Prelim. Approval of Class & Representative Action Settlement 22-25; Prelim. Approval Order ¶ 3. No Settlement Class Members have thus far raised objections to certification, and the facts and arguments in support of certification have not changed since preliminary approval. The Court should certify, for settlement purposes, the FEHA claims.

¹² Pursuant to the Preliminary Approval Order, the Settlement Administrator will provide an updated estimate of its administration related fees when it submits it report about the Notice distribution outcome on September 2, 2025.

9 10

V. <u>CONCLUSION</u>

The Settlement which provides substantial monetary and non-monetary relief to the classes is reasonable, adequate, and fair. Plaintiffs respectfully request that the Court (1) grant final approval of the Settlement, and order the Parties to implement the Settlement Agreement according to its terms; (2) certify the FEHA class claim for settlement purposes; (3) appoint Plaintiffs as Class Representatives and Plaintiffs' Counsel as Class Counsel; (4) order Defendants to deposit with the Settlement Administrator the Total Settlement Amount within thirty (30) days of the Effective Date of the Settlement Agreement; (5) order the Settlement Administrator to mail checks to Settlement Class Members within twenty (20) days of the receiving the Total Settlement Amount; (6) approve the allocation and distribution of PAGA penalties as set forth in the Settlement and order the Settlement Administrator to distribute the PAGA penalties according to the terms of the Settlement Agreement; (7) order payment of \$77,000 to the Settlement Administrator, within five days after, but not before, the Settlement Payments are mailed to Settlement Class Members; (8) enter final judgment in this action; and (9) set a date for a compliance hearing to occur after the final accounting of all Settlement distributions is complete.

Dated: July 14, 2025

Respectfully submitted,

DARDARIAN HO KAN & LEE

James Kan

Attorneys for Plaintiffs, the Certified Class, and Aggrieved Employees